

GRANTS SCRUTINY SUB-COMMITTEE

SUPPLEMENTARY AGENDA

Monday, 3 July 2017 at 6.30 p.m.

MP702, 7th Floor, Town Hall, Mulberry Place, 5 Clove Crescent,
London E14 2BG.

This meeting is open to the public to attend.

Members:

Chair: TBA

Vice-Chair:

Councillor Ayas Miah, Councillor Clare Harrisson, Councillor Candida Ronald,
Councillor Peter Golds, Councillor Shafi Ahmed, Margherita De Cristofano, Sirajul Islam
and 1 Vacancy

Deputies:

Councillor Andrew Wood, Councillor Danny Hassell, Councillor Dave Chesterton and
Councillor John Pierce

[The quorum for this body is 3 Members]

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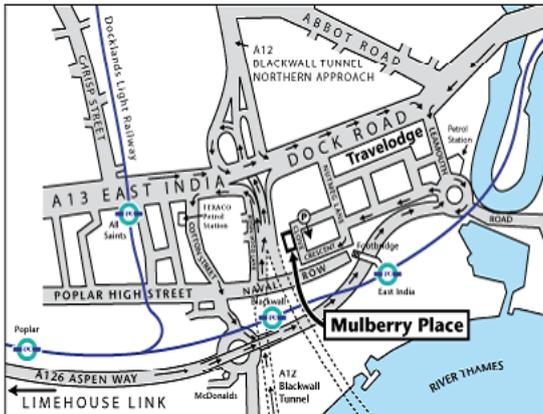
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4. MINUTES OF THE PREVIOUS MEETING

(Pages 1 - 6)

To approve as a correct record of proceedings, the minutes of the meeting held on 23rd March and 3rd May 2017.

8. ANY OTHER BUSINESS THE CHAIR CONSIDERS TO BE URGENT

8 .1 Grant Support to Oxford House (Bethnal Green)

7 - 16

8 .2 School Clothing Grants: 2017/18 Academic Year

To follow

Next Meeting of the Committee:

Thursday, 27 July 2017 at 6.30 p.m. to be held in the MP702, 7th Floor, Town Hall, Mulberry Place, 5 Clove Crescent, London E14 2BG.

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LONDON BOROUGH OF TOWER HAMLETS

MINUTES OF THE GRANTS SCRUTINY SUB-COMMITTEE

HELD AT 7.00 P.M. ON THURSDAY, 23 MARCH 2017

**MP701, 7TH FLOOR, TOWN HALL, MULBERRY PLACE, 5 CLOVE CRESCENT,
LONDON, E14 2BG.**

Members Present:

Councillor Peter Golds (Member)
Councillor Clare Harrisson (Vice-Chair)
Councillor Amina Ali (Member)

Co-Opted Member:

Margherita De Cristofano

Officers Present:

Steve Hill	– Head of Benefits
Vicky Allen	– Strategy Policy & Performance Officer
John Coker	– Strategic Housing Manager
Imelda Burke	– Regeneration Officer
Muhibul Hoque	– Strategy Policy & Performance Officer
Janet Fasan	– Legal Services
Melanie Aust	– Employment & Enterprise
Charles Yankiah	– Democratic Services

Others Present:

Stephen Hart	– Buzzacotts
John Sharples	– Buzzacotts
David Fardell	– Buzzacotts

1. APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillor Abdul Mukit MBE and Councillor Oliur Rahman, Sirajul Islam (Co-Opted Member) and Zena Cooke (Corporate Director, Resources)

2. DECLARATIONS OF INTEREST

No declarations of disclosable pecuniary interest were declared.

3. MINUTES OF THE PREVIOUS MEETING

The Sub Committee agreed to note the minutes of the previous meeting subject to Item 7 and the word “buzzercocks” in the last sentence being amended to correctly read “buzzacott”.

4. CONSIDERATION OF PUBLIC SUBMISSIONS

The Sub Committee noted that no public submissions had been submitted to the Clerk by the deadline (5pm the day before the meeting).

5. COMMISSIONERS DECISION MAKING MEETING REPORTS FOR CONSIDERATION

There were no items submitted for consideration.

6. PRESENTATION TO THE COMMITTEE

The Sub Committee received a presentation from representatives of “Buzzacotts” as part of the Sub Committee remit which provided a demonstration of the new GIFTS ONLINE grants management system.

The Sub Committee welcomed the introduction of the new system. They were reassured that the new system would make grant giving more efficient by automating the process and linking with finance for payments. In addition, they heard how the system would provide better monitoring information and analysis, provide greater transparency in grant making and improved workflow. The Sub Committee were especially keen to hear that the information would be accessible more easily.

The Sub Committee raised a concern about the ease of use of the application for small organisations.

Buzzacotts representatives assured the Sub Committee that research undertaken elsewhere had shown that this new system actually supported a better quality of application because of the amount of in-built guidance and template structure.

The Sub Committee were interested in hearing about the ability for third party collaboration, where organisations can share their application prior to final submission and were informed that this feature would enable organisations to seek support in writing their applications.

The Sub Committee heard about the enhanced audit controls on the system, both prior to submitting an application, after submission and throughout the grant administration process.

Finally the Sub Committee were directed to <http://www.360giving.org/> a platform that provides information on grants given in a particular geography.

The Sub Committee thanked the representatives from Buzzacotts for attending and the presentation and for answering the questions of the Sub Committee.

7. SUB COMMITTEE REPORTS FOR CONSIDERATION

7.1 Building Legacies Match Funding Approval

The Sub Committee considered the Building Legacies Match Funding Approval report presented by Melanie Aust (Business and Town Centre Manager) who highlighted the following: -

- The report is seeking approval for £25,000 of match funding support for the Building Legacies project currently being delivered from East London;
- There are currently 94 SMEs in the borough receiving support out of a London wide 400; and
- The total value of the project is £1.62m of which half will be financed by the European Regional Development Fund.

The Sub Committee noted that businesses in the borough would benefit from a high proportion of outputs, representing good value for money.

The Committee wanted some examples about the kind of businesses that would be supported and the kind of support they would receive. They were also keen to ensure there would be a diverse mix of businesses benefitting.

The Sub Committee endorsed the recommendation.

7.2 MSG Project Performance Update Report Period 5

The Sub Committee considered MSG Project Performance Update report (October to December 2016) presented by Steve Hill, Head of Benefit Services who highlighted the following:

- The report provides an update on the premises related issues and provides the Committee with the detail of the project performance for the period from October to December 2016; and
- There are 2 Red rated projects and 2 Amber rated projects.

Steve Hill provided updates to the Sub Committee relating to the following:

- **Children's Education Group (CEG)** – discussions are still ongoing as CEG want to stay at Harkness House, if no agreement can be made then the lease would be suspended and no further MSG payments will be made.
- **Bethnal Green Weightlifting Club** – the issues have been identified regarding DDA compliance and have been given till April to agree the terms and conditions, if no agreement can be made then payments would be suspended after the end of March.
- **Black Women's Health and Family Support (BWHFS) (Russia Lane)** – The Council is proposing the grant of a new lease from 1st April for the first floor at 82 Russia Lane, London, E2 9LU to Black Women's Health and Family support for a three or five-year term, at an annual rent of £25,000 per annum. New heads of terms have been issued for consideration.
- **Age UK East London (Russia Lane)** – The Council is proposing to grant a new lease from 1st April for the second floor at 82 Russia Lane, London, E2 9LU to Age UK East London for a three year or five year term, at an annual rent of £25,000 per annum. New heads of terms have been issued for consideration.
- **Pollyanna Training Theatre (Wapping TRA)** – Issues have been raised and work is being completed, however, payment has been suspended pending the outcome of the discussions.
- **Our Base Ltd** – A survey is being conducted of the building and payment will be suspended until an agreement is signed.
- **Betar Bangla** – it was discovered that the premises was being sub-let and this has now been raised with the original tenants Blue Pearl.
- **Family Action** – The Council is preparing a licence and the organisation has confirmed its intention to sign once the licence is ready.
- **Somalia Senior Citizens Club** – The licence has been signed and the grant has been released.
- **Premises Audit Update** – The Council has issued 41 new agreements to replace the arrangements which were previously in place. To date 35 agreements had been signed with 6 outstanding.

The Vice Chair, Councillor Harrison requested that the Sub Committee be kept up to date with the progress being made with the Children's Education Group.

Members were concerned that some of the rents being asked were disproportionately high for small organisations, especially where organisations are operating out of buildings other than those classified Community buildings and there was a potential disadvantage for some organisations which operated in wards where there is a lack of Community buildings.

Steve Hill informed the Sub Committee that both organisations have asked for their premises to be re-classified which would affect the lease and the annual rent and this was currently being looked at with the officers.

Members welcomed the work the Service will be undertaking to look into helping organisations who provide their services from premises other than Community Buildings.

The Vice Chair, Councillor Harrisson, reminded the officers that the Sub Committee had previously requested to see more monitoring of outcomes to understand the impact of the funding provided.

Steve Hill informed the Sub Committee that the officers were still working on the outcomes and this information would be submitted to a future meeting.

The Sub Committee welcomed the updates provided on the ongoing premises issues for organisations in receipt of MSG.

The Sub Committee agreed:

1. To endorse the proposed recommendations.
2. That the outcomes relating to the organisation be included in future reports.
3. That the Service undertakes a piece of analysis, tied in with the introduction of the new GIFTS system, focussing on health impacts and bring this to a future GSSC meeting.

7.3 Ocean Regeneration Trust Grant Funding

The Sub Committee considered the Ocean Regeneration Trust Grant Funding report presented by John Coker (Strategic Housing Manager) and Imelda Burke (Regeneration Officer) who highlighted the following: -

- The report seeks approval for ongoing grant payment and to lease the Harford Street Multicentre to Ocean Regeneration Trust (ORT) on a 5 year lease;
- The ORT was set up in 2008 as a legacy vehicle to the Ocean New Deal for Communities (NDC);
- The ORT has been based at the Harford Street Multicentre since the opening of the centre in November 2011 and as the successor body to the Ocean NDC continues to promote the socio-economic regeneration of the Ocean area and to hold assets, receive income and generate income for the benefit of the local community;
- The projected income in the ideal scenario from the new retail units is £231,800; and
- This projection is based on what the current cost per square foot is for the units and assumes that all 16 units can be let and the asking price and will be fully occupied by 2018.

Members enquired about the link with Limehouse and the issues raised in paragraph 3.5.2 of the report.

Imelda Burke informed the Sub Committee that in 2016 the Ocean and Limehouse Community Review was completed on the Ocean and Limehouse Fields estate to examine how services would be delivered locally. The review identified the need for greater community capacity and involvement, address gaps in services, better integration of services and stronger governance. The ORT will be developing a detailed action plan based on the issues raised which will be monitored by LBTH.

The Sub Committee were interested in hearing about the plans to bring in new businesses whilst ensuring sustainability for the shops on Ben Johnson High Street and the main source of funding the ORT going forward.

Imelda Burke informed the Sub Committee that the ORT is taking the time to look at the projects and build the trust in the community.

The Vice Chair, Councillor Harrison enquired about the governance structure and the local board.

The Sub Committee were concerned about the continued levels of deprivation on the Ocean Estate Regeneration area, and were pleased to hear about the work of the ORT to tackle the issues, including building trust, engaging residents, and bringing communities in the wider Stepney/Limehouse areas together. With regards to governance, the committee were pleased to hear that half of the ORT Board is made up from resident representatives (3) and local Councillors (2) and other specialists.

The Sub Committee endorsed the recommendations in the report.

8. GRANTS FORWARD PLAN

The Sub Committee noted the Grants Forward Plan.

9. ANY OTHER BUSINESS THE CHAIR CONSIDERS TO BE URGENT

There was no other business to be considered.

The meeting ended at 9.00 p.m.

Vice Chair, Councillor Clare Harrison
Grants Scrutiny Sub-Committee

<p>Grants Scrutiny Sub-Committee 3 July 2017</p> <p>Grants Determination (Cabinet) Sub Committee 10 July 2017</p>	 <p>TOWER HAMLETS</p>
<p>Report of: Zena Cooke, Corporate Director Resources</p>	<p>Classification: Unrestricted</p>
<p>Grant Support to Oxford House (Bethnal Green)</p>	

Originating Officer(s)	Neville Murton (Divisional Director Finance, Procurement and Audit)
Wards affected	Bethnal Green

Reasons for urgency

The Heritage lottery Funding has been approved and the project cannot now proceed until final confirmation of all funding sources has been notified to the HLF. The Council funding is the final source to be confirmed. The IDSG meeting to agree the S106 funding did not take place until 28 June 2017; this precluded seeking a decision on the grant until that date, and did not enable publication of the report within the statutory publication timescales. Pursuant to Rule 18 of the Access to Information Procedure Rules the Chair of the Overview and Scrutiny Committee has been notified.

If approval is not confirmed there is an increasing risk to the project delivery and the secured funding from HLF.

Summary

Oxford House (OH) is a community arts and heritage which has put together a business plan to refurbish the premises it currently occupies in Bethnal Green. The building is a key community asset and the much needed refurbishment is necessary to ensure the security and safety of the asset, expand the range of services provided from it and increase its income generation potential so that it can operate in a self-sustainable way. The refurbishment project is estimated to cost £2.977m and £2.727m has been identified leaving a gap of £250k.

S106 resources have been identified as a funding source to allow the project to progress and the Infrastructure delivery Group considered and approved that sum on 28 June 2017. As the £250k is a grant this committee is required to consider and confirm their agreement to providing this resource.

Recommendations:

That the Grants Scrutiny Sub-Committee is recommended to consider and comment on the recommendations to the Grants Determination (Cabinet) Sub Committee which is recommended to:

1. Approve the granting of £250k as a contribution to Oxford House in support of their refurbishment project.

1. REASONS FOR THE DECISIONS

- 1.1. The Council's contribution is relatively in the context of the £2.9m scheme however it is an essential component to allow this to proceed. The majority of the resources have been provided by the Heritage Lottery Fund (HLF). The mayor has previously indicated the Council's support for the project publicly and in support of the HLF bid.

2. ALTERNATIVE OPTIONS

- 2.1. The committee could decide not to provide the grant.

3. DETAILS OF REPORT

- 3.1. Oxford House (OH) is a community arts and heritage which has put together a business plan to refurbish the premises it currently occupies in Bethnal Green. The building is a key community asset and the much needed refurbishment is necessary to ensure the security and safety of the asset, expand the range of services provided from it and increase its income generation potential so that it can operate in a self-sustainable way.
- 3.2. OH was established in 1884 and has played a significant part in supporting East End communities for over 130 years. OH is one of the original and best preserved sites of Victorian philanthropy in East London and the first site of the Settlement Movement. Some of the physical heritage, principally the 3rd floor chapel, is being damaged with water ingress as a result of the condition of the roof. Accessibility to and use of the chapel/third floor is restricted as highlighted in a recent accessibility audit.
- 3.3. The urgent need to address the condition of the roof and windows makes the business case for addressing the needs of the whole building in one phase compelling. The project will transform access to the whole building, raising the quality of spaces, and use the shared heritage of all communities to present a rich and vibrant offer to future visitors.
- 3.4. The refurbishment project is estimated to cost £2.977m and £2.727m has been identified leaving a gap of £250k.

- 3.5. £1.394m of the £2.727m identified will come from a Heritage Lottery Fund (HLF) Grant and the organisation has been successful in securing round 2 HLF grant; in order for HLF approval to proceed to implementation phase, the project must be fully funded. The Mayor has publicly indicated his support for the project; officers have been working with OH to agree a funding package that reflects the benefits to the Council and it is proposed that this support comprises a grant from relevant S106 resources together with a repayable loan.
- 3.6. The Council has committed to supporting the project through grant of £96k from the Historic Building Fund recognising the buildings status as a Grade II listed building which is currently on the Building at risk register.
- 3.7. A combination of additional grant together with a loan is being sought and in light of the community benefits the asset provides together with the contribution the organisation makes against a number of the Council's priorities an additional grant of £250k is being requested through the S106 route.
- 3.8. The 's mission is that 'Oxford House is where East London comes together to work, learn, explore and create. We celebrate arts, community and our heritage'.
- 3.9. OH achieves this by Four areas of work:
- Providing affordable office space to circa 30 organisations (70 staff and over 150 volunteers), charities and social businesses.
 - It also provides affordable meeting and events space and a programme of community classes and events.
 - OH provides a wide variety of leisure activities for sectors of the community. It operates a multipurpose arts centre that includes a theatre, gallery and dance studio where a programme of weekly activities including dance and health and fitness for all ages and abilities is provided, examples of leisure experiences currently available at OH are dancing activities for older people with dementia, child art activities focussing on the theme of identity, and exhibition to raise the profile of the British Vietnamese community; 2nd generation negotiating their dual values and cultures.
 - The provision of a range of volunteering/employability opportunities
- 3.10. Whilst the business operation has come a long way and has much improved the financial stability of the organisation it is now in need of further development to secure its future. This development will not only include essential repairs but will provide the basis for a significant improvement in income generation through the creation of a new café and the improvements to the letting space.
- 3.11. New heritage spaces will be publically accessible for the first time including a new café directly accessible to Weavers Fields and new spaces created for heritage interpretation (café; historic entrance/hallway/staircase & 3rd Floor

Settlement Room and landing). These restored spaces will create new revenue streams and significantly increase visitor numbers.

- 3.12. The activity plan will enable OH to develop or create new community partnerships and increase visitors by offering opportunities to engage with non-traditional heritage audiences; for example, 15% of current visitors (2014 Visitor Survey) expressed interest in participating in heritage activities. The project also responds to a growing interest in heritage identified in feedback from current projects such as 'The Insider's Guide to Bethnal Green.'
- 3.13. OH plan to focus on achieving 4 key objectives:
 - Refurbishing OH to create a wonderful mixed use space
 - Developing learning and engagement programmed inspired by heritage
- 3.14. Strengthening the community offer and accessibility through stronger partnerships
 - Creating a sustainable and effective organisation
- 3.15. Refurbishment includes restoring, upgrading and enhancing the Grade II listed building. By 2019, new spaces will be opened up including the roof, chapel, café and outdoor pocket park that will be open to use by all residents and will contribute towards the sustainability of OH.
- 3.16. The refurbishment of OH and developing the heritage programme provides an opportunity to reach out to new partners, along with establishing an annual 'artist in residence programme' and re-establish a strong volunteering programme at OH.
- 3.17. OH is based in an area of high social deprivation. However, in considering the market opportunities the future is more important than the present. As the capital's economic and cultural heart grows outwards and eastwards, the city fringes are changing.
- 3.18. One of the aims of the project is to create an additional income stream through the development of a catering outlet capitalising on the proximity to the park and adding to the visibility of the building.
- 3.19. The market for the café will comprise:
 - Users of the building, including tenants, those hiring space for meeting and events, event/workshop/class attendees and staff.
 - Those working and living in the area.
 - Visitors to the area.

Project Drivers

- 3.20. The project drivers are detailed above and contained within the OH HLF bid. However, in summary the key drivers are:
 - To preserve and protect a community and heritage asset
 - To ensure health and safety risks in the building are

managed/addressed

- To expand the use of the site to increase community benefit from the asset, particularly to groups such as the growing somali community
- To secure heritage lottery funding by ensuring the business case and additional/match funding requirement of the project is supported by the Council
- The project is aligned to Council and mayoral priorities around supporting community groups and heritage assets. In particular, aligned to strategic priorities around an improved local environment and engaged, resilient and cohesive communities. It represents an investment in a community building with the aim of improving community infrastructure.

Deliverables, Project Outcomes and Benefits

3.21. The Council's contribution will secure specific community benefits which are aligned to both Council and community priorities. Specific benefits will include;

- Public toilet facilities that will be directly accessible from the weavers field park/open space will make the open space more accessible
- The public café that will be directly accessible from the park will also increase and improve the attractiveness and use of the park
- The building will include meeting rooms and spaces that can be used by the Council at preferential rates to run ESOL and other community classes. The location is particularly attractive for this purpose as it is easily accessible to a large part of the community where a higher take up of ESOL classes is expected.
- The Charity will also deliver heritage and arts programmes jointly with the Council for local community benefit.
- There is also an opportunity to build on the relationship we have established with the Somali community since the 1980s. In recognition of this in 2013 OH was chosen as the site for Tower Hamlets Archives first exhibition examining Somali migration to Tower Hamlets. We will work with community partner, Kayd Somali Arts, to explore this relationship in a project where we will commission a contemporary Somali poet to work with the community, exploring the stories of OH, to produce a new performance piece – poem or story and an accompanying exhibition to be showcased during the Somali Week Festival.
- Oxford House will use the Inspiring Learning framework, which identifies generic learning outcomes and provides a base for assessing evidence of learning that can be used to improve approaches to evaluation, to frame

the evaluation methodologies. An evaluation consultant will be appointed to develop these KPIs and provide support during the project.

- Focus will be on collecting information that is relevant and immediately useful, using methods that are appropriate for the site, the capacity and the visitors. The focus will be on collecting a discreet core set of quantitative and qualitative data relating to the key aims for the project. At the end of the project the HCPM will produce an evidenced-based evaluation report.
- Robust baseline data will be used to monitor progress and comprise quantitative and qualitative measures. They will form part of regular monthly monitoring and include capital and revenue reporting with regular reforecasting, room income, unrestricted income, designated funds and fundraising.
- Softer and more interactive approaches will be used to assess participation and impact of training and skills development. Longitudinal on-line surveys (e.g. Survey Monkey) will continue to be used that enables the assessment of volunteers' skills development or confidence. Creative methods such as film, visual feedback and oral testimonials will be used to engage with diverse audiences and reduce barriers to participation. The board, staff, volunteers and contractors will receive regular updates using short films and KPIs.

3.22. The outcomes will be shared in a variety of approaches with a wider audience. This will include articles and short films for Oxford House e-newsletters, social media, heritage networks, professional and community bodies such as Locality, Tower Hamlets CVS and Volunteer Centre.

3.23. OH will manage this project through a directly appointed programme manager. The cost of this is built into their total programme cost calculations above. The Council will receive quarterly updates on progress on the same basis as those provided to the HLF.

4. COMMENTS OF THE CHIEF FINANCE OFFICER

Funding Sources

4.1. The total cost of the project is estimated at £2.977m. This will be funded through:

- £1.394m HLF Grant.
- £250k Bank Loan
- £328k Private Donations
- £210k Fundraising and Other contributions
- £95.9k Grant from LA
- £450k Loan from LA
- £250k S106 grant from LA

- 4.2. All funding sources are in place other than the s106 grant which has been approved by the Infrastructure Delivery Group on 28 June 2017 but is subject to the approval of the Grants Sub-Committee.

5. LEGAL COMMENTS

- 5.1 The Council has power to make the grants under section 1 of the Localism Act 2011 which gives the Council the general power of competence. This means that the Council has the power to do anything which an ordinary human being could do, unless statute specifically restricts the Council from acting in the way it wishes. It appears that there is no specific legislation prohibiting the making of the grant itself.
- 5.2 However, the Council must satisfy itself that the giving of any such grant would not constitute State Aid for the purposes of European Law. Whilst the grant itself has some of the hallmarks of state aid and it is notable that the Charity may make rooms available on some sort of commercial basis it is unlikely that:
- 5.2.1 an organisation resident in another member state would be interested in providing services in the UK of a type similar to that which the Charity will carry out and
- 5.2.2 the Charity will be given an advantage by the grant when competing for services advertised in another member state given the nature of the Charity itself (in that it is not operating in a commercial context) and the nature of the provided services
- 5.3 This means that it is unlikely that there is any “cross border interest” in the giving of the grant and therefore would not constitute state aid for the purposes of European Law.
- 5.5. The Council has a duty to achieve Best Value in respect of its expenditures. This is by virtue of Section 3 of the Local Government Act 1999. The Council must satisfy itself that the giving of any grant represents Best Value. This means that it will have to ensure that any grant is made under terms that enable the proper monitoring of outcomes to demonstrate that the money achieves the intended results.
- 5.6. To this end the Council should also ensure that it has proper resourcing in place to ensure that the progress of the grant agreement is also monitored. The terms of the agreement should support this task by allowing the clawing back of unspent funding or where particular objectives are not met.
- 5.7. The Council must also ensure that the payment of the grant does not include for any pecuniary interest for the Charity as this would mean the arrangement would fail to be a grant and as a Services contract would attract the Public Contracts Regulations procurement regime.
- 5.8. The Council must also ensure that it fully understands the impact on persons with a protected characteristic for the purposes of the Equality Act 2010. It

may therefore need to undertake desktop evaluations and where appropriate carry out equality consultations also. The obligation on the Council to comply with its Equality Duty should also be reflected in the grants terms

6. ONE TOWER HAMLETS CONSIDERATIONS

- 6.1. The contribution of VCS Organisations helping to deliver One Tower Hamlets objectives and priorities are explicitly recognised and articulated within the Council's agreed Voluntary and Community Sector Strategy.
- 6.2 VCS Organisations, which includes Oxford House, play a key role in delivering services that address inequality, improve cohesion and increase community leadership. These services are real examples of 'One Tower Hamlets' in practice.

7. BEST VALUE (BV) IMPLICATIONS

- 7.1 The level of awards to voluntary organisations is determined by the quality of their individual applications as well as the overall demand for the funds available.
- 7.2 Given that this scheme has attracted funding from other sources, it has had to demonstrate value for money in a number of different arenas.
- 7.5 There will be ongoing performance management of the approved project to ensure that it delivers its outcomes and meets the required standards.
- 7.6 Monitoring and reporting arrangements are in place to ensure that there is effective performance monitoring against the agreed outcomes.

8. SUSTAINABLE ACTION FOR A GREENER ENVIRONMENT

- 8.1. In line with other beneficiaries of grants from the Council, Oxford House will be encouraged to consider taking appropriate steps to minimise negative impact on the environment when taking up the opportunities offered within the programme and on an ongoing basis

9. RISK MANAGEMENT IMPLICATIONS

- 9.1. OH have identified a number of project risks which have been included as part of their Stage 2 HLF submission. In summary the report identifies the following risks.
 - Approved purposes cannot be met within the budget
 - Client aspirations exceed budget.
 - Inability to achieve funding target before project commencement.
 - Cash flow requires significant liquidity
 - Insufficient survey and exploratory works undertaken during development phase

- Insolvency of OH

9.2. In addition to the above, failure to secure the s106 funding from the Council will jeopardise the HLF funding bid and the viability of the project, as a condition of the grant is that the project is fully funded.

10. CRIME AND DISORDER REDUCTION IMPLICATIONS

10.1 The activities, services and outcomes that are being proposed by Oxford House support the objectives of reducing crime and disorder; this is particularly true of the projects delivering under the Community Engagement Cohesion and Resilience Theme.

Linked Reports, Appendices and Background Documents

Linked Report

- NONE.

Appendices

- OH Heritage Lottery Fund (HLF) round 2 bid submission.

Local Government Act, 1972 Section 100D (As amended)

List of “Background Papers” used in the preparation of this report

List any background documents not already in the public domain including officer contact information.

- These must be sent to Democratic Services with the report
- State NONE if none.

Officer contact details for documents:

- Neville Murton

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